# **EXHIBIT 3**

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Nevember 14, 2006

### VLA PAX: 212-735-8708

Mr. Don Vhinggio Hemell Brewing Co., Inc. 5 Cishole Drive, Suits 205 Lake Specess, NY 11042

#### Dest Don:

I am writing in response to David Menathi's letter to Lewis Gantman, dated November 10, 2016. I am sure we both understand the value of settlement — both in the avoidance of potential lie wilty and in our shility to craft our own resolution. Accordingly, we are not interested in settling this matter by submitting a bost of insues for the Penel to decide. If we are going to resolve this case smitchbly, let us resolve it by our own terms.

We have revised the terms from my November 3, 2006 letter, as follows:

- 1. Howell will agree to the deletion of that portion of Paragraph 2.4 of the distribution agreements between the parties (the "Agreements") beginning with the phrase, "provided, however, that if in the Manufactures's good faith...." and continuing through the remainder of the paragraph. The deleted language will be replaced by language stating that CDDV and/or CDP will give Homell written notice of transforment. Upon the receipt of written notice, both parties would have a period of 60 days to determine if they were responsible for the transchipment problem and eliminate it. If after the 60-day care period the transchipment continues, then CDDV/CDP would give Homell written notice of the continuation of the transchipment, and both parties would use their "best efforts" to climinate the transchipment problem.
- 2. In the absence of a mutually agreeable Business Plan pursuant to Paragraph 10 of the Agreements, Paragraph 2.1 of the Agreements will require CDDV and CDP to diligently and aggreeable promote and actively milicit the case and distribution of Exchairse Products in good faith and in a manuar consistent with the terms of the Agreements as amended by the Settlement Agreement, including the distribution goals set forth in paragraphs 6, 7 and 3.
- 3. Homeli shall be permitted to distribute the following specific packages of hor fill Rectusive Products to the following specific outloners within the Territories on a direct besis:

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## a. Doug Stores:

CVS, Walgraen's and Brook's/Rehent/Bits Aid Full Product Line

# b. Chub Stores: .

Sam's Chib, Bi's and Costoo 16 comes glass bottles and 15.5 comes cans

# c. Mars Merchandiscus:

K Mart and Target 16 and 20 numes glass bottles and 23.5 owner Big Cans

Webnut 16 and 20 owner glass bordes

# d Aldi's:

Full Product Line

# c. Convenience Stores:

Sheez 16 and 20 owner glass bottles

Comberisod Farms and High's 16 and 20 comes glass bottles and 21.5 comes Hig Cans

## & Supermarkete:

Shop Rite, Pathetark, Super Fresh, Stop & Shop, Safeway and Germardi's Products squal or late than 12 conce and greater than one liter

For Safeway and Gennand's only, Homell shall be permitted to sell the Arizona Brazzy Drink is the Green Tes, Diet Green Tes and Green Tes Pomegranate Flavors in 16 cance cans.

# g. Military:

Full Product Line. There chall be no distribution of Products to my of the following customers except to the artest Homeli can demonstrate a history of salos: Walter Reed Hospital, Bowling Air Force Bars, Quantico Marine Base, Fort Meade, Naval Arademy, Fort Belvoir, Fort Myer, Fort

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McNeir and Dover Air Force Base. To the extent CDDV or CDF obtain exidence of improper sales to any of these bases, such evidence will be forwarded to Homeli immediately.

# h Food Services

Syrup may be said imough a commissary system to eary national restaurant chain. In addition, Homell may sell its full product line to McDoneld's, Burger King and Wendy's through a self-distribution commissary system, which must be wholly-council or controlled by such restaurant customer, must distribute products exclusively to such restaurant customer, and must operate all of its orders under its trademark.

# L Venting Machine Accounts:

Sales to vanding machine accounts will include only packages which are permanently marked "For venting only and not for resule" and will not include a UPC on the package. CDDV/CDP will provide Homell with values notice of "vanding packages" that appeared in the market for resule within 60 days of its becoming sware of the problem. Hernall would have 60 days to can this problem by sliminating the sales of the "vending packages" to the appropriate customers.

- 4. The exceptions to exclusivity specified in Paragraph 3 above relating to convenience stores and supermathets only apply to existing stores of those customers and new stores of those customers. However, the exceptions shall not apply if the new stores were opened parameter to an acquisition or business combination with an existing store chain that has at least 10 stores.
- 5. The 16 curses "Fresh Choice" product will be a Non-Exclusive Product in the CDDV and CDP tentitories if Harnest and the product meet and enforce all of the following conditions: 1) the product is produced without preservatives in an ultra-high temperature pasternization process; 2) the product requires refriguestion at the manufacturer, distributor and rotaller levels; 3) Harnest informs its customers that the product must be sold in the dairy refriguested section of the retail store; and 4) the product is not sold in the CDDV and CDP coolers. Any Dodge Age of the coolers of the sold in the CDDV and CDP coolers.
- 6. CDDV and CDP will agree to distribute enough Arizone SKU's to represent at least 80% of the second DSD sales in the Northeastern part of the United States from Virginia to Maine for each of the following periods a second to ounce bottle, 20 counce bottle, and 23.5 counce "Nig Car". Houself will provide an annual report centifying SKU sales in the Northeastern part of the United States from Virginia to Maine to verify the SKU distributions requirements. The SKU's will be selected jointly by CDDV/CDF and Arizona to reflect the most appropriate products for the market place.

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7. Immoduction of new product lines: If any new product bears the Anixona madernark, or the trade dress of any new product is substantially similar to that of an Exclusive Product, the new product must be officed in CDDV and CDP on an exclusive besis and on the same terms and conditions at other Exclusive Products. If such product is accopted, then the product shall be added to Scheduls A-1. If Housell offices such new product line and CDDV and/or CDP closes not to easily it, then this new product line will be added to Schedule A-2 as a Non-Exclusive Product.

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- 8. Impostnotion of new flavors: CDDV and CDP will ague to present any new flavor to at least 40% of its active customers in the "All Other Market" estigacy, at defined by CDDV and CDP, as will be evidenced by a written confirmation rigned by a representative of each existence. CDDV and CDP will agree to distribute all new flavors of any existing product line for at least one year, unless CDDV and/or CDP have a contractual prohibition on such offering. CDDV and CDP will also agree to distribute a minimum of 50% of all new SEU's in any line archesion (i.e., Rr Flaok Test) of any existing product for a period of at least one year. If after one year, CDDV or CDP delete any flavor referred to in this Perspecht, that flavor shall coming: to be an fixednive Product. New flavors will not be considered within the 80% rule stand in flavor III.B above fire the first year of the new Haver's distribution.
- 9. With respect to any new flavor, new package or new product lime taken on by CDDV or CDD, each entity will purchase one trailer-load of such new flavor, new package or new product line within 30 days of its introduction into the Territories. In addition, each entity will offer a 30-day price promotion to the trade for such new flavor, new package or new product line so long as a margin of \$1.00/escs is maintained furing the promotion.
- 10. CDDV and CDP will each run two 30-day incentive programs for selection each year. Each incentive program will provide up to a maximum incentive of \$1.00 per case sold, the cost of which is to be shared equally by Homell and the distributes. CDDV and CDP will each reach a mutual agreement with Motnell on the particular flavors, package sizes and product lines to be included in the incentive programs.
- 11. In recognition of the additional exceptions to excharivity which are boing codified in this agreement and the additional competition that has existed and will continue to exist between the parties with respect to retail accounts in the Territories, Paragraph 7.2 of the Agreements will be amended to define "Cratomer Information" to specifically include gener cales information by package and by channel, but not to include the names or addresses of conveners.

12. The Settlement Agreement will commind mechanism to have the Settlement Agreement approved by the Advitation Panel and confirmed by the United States District Court for the Southern District of New York. The Settlement Agreement Agreement approved by the Advitation Panel and confirmed by the United States District Court for the Southern District of New York. The Settlement Agreement Agreeme

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While I am confident that you and I can resolve this matter quickly and permanently, I cannot let these negotiations they on or pick interfering with our preparation for the upcoming henring dates. Accordingly, the terms above represent our best and final offer. If we cannot could be a seen in the contingual of the cannot could be a seen in the contingual of the cannot could be a seen in the contingual of the cannot could be a seen in the contingual of the cannot could be a seen in the contingual of the cannot could be a seen in the continuent of this case in this manner at this time, settlement aspotiations will have to be put on hold in clinitely.

Sincerally,

Hamid A. Hanickmen

This paragraph shall not apply to Soho noterral soda and any vitamin Tenhancel waters presented to CDDV and CAP prior to the date of this letter

paragraph 5
any package greater that I liter shall be excluded from the distribution agreement

The settlement agreement shall include a provision permitting either party to care any default within 60 days of receipt any default notice of any such default.

ag eucl Horne Horne

gent Don Willy

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